Queen Liliʻuokalani Children’s Center
Queen Liliʻuokalani Trust

2010 ANNUAL REPORT
In 2010, the Queen Liliʻuokalani Trust and Children’s Center continued to build a strong foundation from which to carry out our Queen’s legacy of service to the children of Hawai‘i. The Queen Liliʻuokalani Children’s Center (Children’s Center) continued to provide caring and culturally-appropriate counseling services and support to beneficiary children and their families; and the Trust Endowment Group continued its expert stewardship of the Trust’s real estate holdings and investment portfolio. Some of the significant highlights and achievements of 2010 are summarized below.

**Queen Liliʻuokalani Children’s Center**

The Children’s Center is dedicated to improving the welfare of orphan and destitute Hawaiian children. It provides Ka ‘Ohana (Individual and Family Strengthening Services), Nā Hui ‘Ohana (Group Services), and Nā ‘Ohana Kaiaulu (Community Building) activities to help strengthen families and the communities that support them. With Hawaiian cultural values and practices as a foundation, the Children’s Center offers an array of programs and services to help beneficiary children reach their full potential in life. These services help our families to develop a strong spiritual and cultural base, and to ensure that there is a caring and nurturing adult to help guide and mentor them. The Children’s Center also collaborates with a variety of community groups and organizations to establish a strong support system for these youth.

**Some of the important activities undertaken by the Children’s Center and its dedicated leadership and staff in 2010 included the following.**

- Directly served 1,444 orphan children and 9,659 destitute children through Ka ‘Ohana and Nā Hui ‘Ohana. In addition, more than 76,000 other children were indirectly served by our service units through a variety of Nā ‘Ohana Kaiaulu projects and collaborations with other community and interagency partners.

- Continued to emphasize the integration of Hawaiian cultural values and practices in all program activities and made significant progress in documenting and evaluating the outcomes of its journey with beneficiary families.

- Honored our Queen on her 172nd birthday in September. Beneficiary children and their families gathered at Mauna ‘Ala with our Trustees and staff to commemorate and celebrate her life and her legacy.

- Had a groundbreaking ceremony for the renovation of the Children’s Center’s Wai‘anae Coast Unit office. When completed in 2012, the renovated facilities will include men’s and women’s meeting houses (hale mua and hale o Papa), along with upgraded office and parking facilities.
• Orphans and their families as well as agency staff gathered at Papawai Beach, Keahuelu, Kona, in October, for a Nurturing ‘Ohana Camp. The three-day camp included workshops conducted by the staff from our service units. These workshops incorporated cultural values, concepts and activities to help these families cope with their grief and loss.

• Held an all-agency ‘aha ‘aina waimaka (feast of tears) to commemorate the one-year anniversary of the passing of our beloved kupuna (elder) and cultural resource, Aunty Malia Craver.

• Opened a small office on Lāna‘i, in December, reaffirming the Children’s Center continued presence and commitment to the children and families on that island.

Queen Lili‘uokalani Trust Endowment Group

The programs and services offered by the Children’s Center are supported by revenues and income derived from the Trust’s real estate holdings and investments. It is the kuleana (responsibility) of the Trust Endowment Group to manage, develop and preserve the assets of the Trust by (a) managing the Trust’s real property; (b) developing Trust real estate; and (c) managing the Trust’s investment portfolio.

In 2010, the Trust’s priorities focused on its West Hawai‘i lands: refining planning for a 1,300-acre parcel at Keahuelu; improving connectivity and traffic circulation in the Old Industrial Park; and starting construction on Kepo‘okalani at Keahuelu, which will house area artifacts.

In March, groundbreaking was held for the Ane Keohokâole Highway. The new highway, built with federal funds, will improve area traffic flow. The Trust has been participating in this project by providing land as well as cultural and archaeological counsel.

In regards to property management, the Trust has been repositioning properties that are now under self-management and completed negotiation on a Waikiki hotel lease. In 2010, recurring rent revenue increased slightly by 0.15 percent to $21.4 million.

On an absolute cash basis, investment income decreased from $8.6 million in 2009 to $6.0 million in 2009. On a relative basis, the Queen Lili‘uokalani Investment Fund continued to outperform its relevant benchmark since the start of the 2007 bear market.

Working together, the Trust Endowment Group and Children’s Center continue to carry out our Queen’s legacy of service to Hawaii’s orphan and destitute children, their families and communities.

The Trustees of Queen Lili‘uokalani Trust,

Thomas K. Kaulukukui, Jr.
Chair/Managing Trustee

Patrick K.S.L. Yim
Trustee

Claire L. Asam
Trustee

E ʻonipa‘a kākou!
The journey through grief and loss is a difficult one. Family members grieve in different ways and at different times. The waters may be more turbulent and rough for some than it is others. It is important that ‘ohana (families) have each other to comfort, encourage, heal and move forward together.

On October 8, 2010, the Queen’s ‘ohana came together to honor and celebrate Kupuna Aunty Malia Craver’s life and legacy, with an ‘aha ‘aina waimaka. This ancient Hawaiian practice brings loved ones together to ensure that the journey in grief has properly taken place. It was a joyous occasion that allowed us to reflect upon cherished memories and lessons learned.

The legacy of our Queen and Aunty Malia are being passed on through the work of the Children’s Center’s staff with our beneficiary children and families, as well as the community at-large. Hawaiian culture is the foundation for the work we do and the way we treat each other.

Me ka ‘ike i nā wā ma hope (with a vision for the future), we know that the journey will be a good one because we take it together and have started from a solid and rich foundation.
Me ka 'ike i nā wā ma hope
PHILOSOPHY
The mission and work of the Children’s Center, as established by our Mō’ī Wahine Lili‘uokalani, is guided by the strong belief that great wisdom and dignity emanates from the cultural roots and traditions of every Hawaiian child that we serve. It begins with ho‘ohana a me ka hana hilina‘i — building positive relationships and establishing trust. These relationships allow us to embark on a journey of discovery and healing with our beneficiaries where we build on their inherent strengths and capacity to grow and thrive. Through huki like, we pull together and work with the parents, communities and other resources towards the betterment of our beneficiary children.

STRATEGIES FOR SERVICE
We believe that the talents and strengths of healthy children grow within a loving and nurturing ‘ohana. Our work draws on the best from Hawaiian and Western practices to strengthen the family so that each child realizes and strives to reach his/her highest potential. We understand the importance of close and loving relationships. When a relationship is impaired and needs to be strengthened, the practice of ho‘oponopono (to set to right) is utilized to restore balance. The Queen’s service centers and ‘āina (land) provide a place of refuge for those who come. Families are welcomed and immediately feel at home (ho‘okipa). The spirit of ke Akua (ho‘omana) guides us. Our Queen’s legacy and vision continues to inspire us as we work with our children, families, groups and communities.

At the forefront of our minds is the Queen’s mission – to reach out to children, 0-18 years of age, who have suffered the loss of one or both parents; whose parent is terminally-ill; who reside with extended family; who live in conditions of extreme want without sufficient food, shelter and clothing; who lack proper medical or surgical care; and to those who are deprived of the care and protection of parents.

Partnerships and a positive working relationship with other organizations (ho‘olaulima) provide a rich resource for our families. Working hand in hand, our families receive the help they need.

In order to ensure that the needs of our Hawaiian beneficiary families are being met, the Children’s Center continually seeks and appreciates the mana‘o (thoughts, ideas) of those we serve and our community partners.
PROGRAM SERVICES
The Queen’s services today include Ka ‘Ohana (Individual and Family Strengthening Services), Nā Hui ‘Ohana (Group Services), and Nā ‘Ohana Kaiaulu (Community Building). These do not stand alone, but compliment each other. They are woven together and provide the best of Western and Hawaiian practices to help our children and families heal from issues such as loss and grief. From the beginning of our journey, the work is a partnership and agreement with the family. Although circumstances may mean a shift in plans, this is with the full knowledge and consensus of all those involved. The long-term goal for the child is the opportunity to become a responsible, loving, and contributing adult, who takes care of his family (mālama ‘ohana) and gives back to a nurturing, safe and loving community.

HŌ’IKE ‘ANA (EVALUATION)
Our ancestors and our Queen light the way as we evaluate our work – when we determine whether it is on course, needs to be enhanced, or even come to an end. The inclusive way we work with children and families, regularly taking time to talk story with them about progress and lessons learned, are important elements in hō’ike ‘ana. This kuleana and natural process are guided by an appreciation and respect for the inherent cultural strengths and capacities of those with whom we are privileged to serve. Hawaiian cultural beliefs and practices are the foundation of this kuleana. It not only helps us to define what services we provide but also how it will be carried out. To assist us in this direction of culturally based services and Hō’ike ‘Ana, we began staff cultural case consultations in 2010 with renown kūpuna and social workers Richard and Lynette Paglinawan. They have provided valuable cultural consultation and helped us identify Hawaiian cultural concepts and practices as they may be applied and provide healing for our families today.

Hō’ike ‘Ana is a journey we take with our beneficiaries, families, and communities. The Children’s Center believes that this journey is best told through mo’olelo or stories because the mo’olelo is sacred and speaks of life and family. It is the core component of Hō’ike ‘Ana. It is the mo’olelo that explains the value of our Queen’s work in the lives of our beneficiaries. It is in the mo’olelo that we see the successes and lessons learned. It is in the stories that we discover the similar yet very different journeys each person and family must take. As the Children’s Center continues to develop a Cultural-Based Evaluation Framework, we will use the best of Hawaiian and Western practices and knowledge. The use of quantitative data addresses the summarized impact of our services for our beneficiaries. It is an important component of Hō’ike ‘Ana that provides a collective context to our families’ stories toward healing and well-being.

MO’OLELO
The stories we share in this Annual Report provide a sampling of the unique voyages of beneficiary children and their families. Through these mo’olelo, we hope that you will discover and appreciate how our complement of services integrate Hawaiian cultural concepts and practices.
Before her unexpected passing, Shannon was an important part of her oldest son and daughter’s journey to ho’okanaka (becoming mature Hawaiians). Her children learned leadership, responsibility, and service. Even when out of their comfort zone, they developed and used their knowledge, which are strong indicators of positive and healthy growth.

“Dat darn kid!” said Shannon in frustration about her son, Kenon. “All he like do is play video games.”

“Do you think he would be interested in joining our youth group?” asked Sharon Spencer, Windward O’ahu Unit Direct Services Specialist. “We do leadership development and focus on the Hawaiian culture.” Kenon was a shy, quiet and to-himself “gamer,” but Sharon believed that he would thrive in the group.

“Not unless you play video games,” Shannon said. “I’ll ask him, but I don’t think so.”

This conversation between Shannon and Sharon happened before Kenon and his sister, Kesha, joined the Nā Leo Pulapula (The Voices of the Descendants) group in July 2009. The group provides ‘ōpio (youth) between the ages of 14 and 18 the opportunity to participate in a variety of cultural learning experiences that develop leadership skills as well as positive relationships with peers and adults. The ‘ōpio learn how to make good choices and develop a positive self-identity and self-esteem.

Earlier that year, Nā Leo Pulapula accepted an invitation to be part of the Hawai‘i delegation to the Taputapuatea Festival in Raiatea, Tahiti. Training and preparation for the trip started 18 months prior to the group’s scheduled departure in June 2010. Kesha earned the honor of being Nā Leo Pulapula’s president, a huge kuleana for a 16-year-old. Monthly meetings focused on leadership development, ho’okūpono (behaving rightly), makahiki (ancient annual festival) games, cultural protocol, the significance of the Taputapuatea Marae (temple), the ‘awa (kava root drink) ceremony, the foods of Tahiti and even ballroom dancing.

Shannon confided in Sharon that she always dreamed of going to Tahiti with her two children. She attended meetings and learned the hula (Hawaiian dance) and oli (chant) with the ‘ōpio, which encouraged them to work hard and do their best. Shannon was a natural leader among the parents and caregivers, making sure everyone kept up-to-date on what was happening and what was needed.

On Friday, June 25, 2010, Shannon, Kesha and Kenon traveled with 14 others from the Children’s Center’s Windward O’ahu Unit on a 2,000-mile journey across the Pacific Ocean to the sacred island of Raiatea.

Kesha and Kenon blossomed in Tahiti and became quite the celebrities, with mom always close by watching. The Performance of Nations was both stressful and exciting. Shannon helped the ‘ōpio prepare and gave each of them hugs and well wishes. When Nā Leo Pulapula walked onto the stage, the crowd cheered and the sound of the ipu (gourd) resonated throughout the large tent. The magical night was filled with sweet harmonious music as staff sang “‘Āina Kūpuna” while the graceful ‘ōpio dancers reverently
acknowledged and honored the Taputapuatea Marae as the religious, cultural, and historical center of Polynesia. Months of rehearsing and practicing brought Nā Leo Pulapula to that beautiful and perfect moment in time. An amazed Kenon said, “Being in front of a crowd and dancing was something I never thought I could do.”

Their time at the Taputapuatea Marae was a trip highlight for the group. The ‘ōpio felt as though they traveled back in time as they witnessed the traditional and ancient ceremonies. “This was a great cultural experience,” Kesha said. “I really enjoyed it. I got to experience protocol done by other cultures. Standing on Taputapuatea Marae was an awesome feeling. Our hearts were filled with thankfulness to our ancestors who made that journey (from Tahiti), and to Queen Lili‘uokalani who gave us the opportunity of a lifetime to share this moment with our cousins from the South Pacific Islands.”

While Shannon enjoyed being with the group, she also pined for her family back in Hawai‘i. One night she confided to Sharon, “Being here in Tahiti is a dream come true. It is beautiful, but I also miss my kids and husband,” said Shannon as tears filled her eyes while she talked about how much she loved her husband, Keola.

On October 27, 2010, three months after returning home, Shannon passed away peacefully in her sleep. Keola gratefully accepted the support and aloha from the Children’s Center’s staff, who sat with his family at the hospital. That day, Kenon told Sharon, “This morning mom told me she wanted me to go to the ‘Aha ‘ōpio Kāne Conference. I want to go, but not by myself.” Aunty Ka‘ai‘ai Paglinawan and Sharon immediately called and easily convinced three other ‘ōpio kāne (male youth), who also went to Tahiti, to attend the conference with Kenon – a testament to the strong bond of brotherhood the young men developed.

Nā Leo Pulapula mourned the passing of Shannon, their “group mom.” Keola found it difficult to adjust to life as a single parent. “I think the trip to Tahiti was training for me,” Keola said. “Lucky, I have the two older kids at home to help me. I work long hours. Kenon comes home from school and takes care of the two younger ones.”

At a recent grief group activity, Keola noticed a young man having a difficult time and sitting by himself. He went to the ‘ōpio and soon had him laughing and talking. “Everyone needs someone to help them from time to time,” Keola said. “I’m just glad I could help this boy when he needed it.”

Today, Kenon is the most active member of Nā Leo Pulapula. He has not missed a meeting since he joined. “Being a member of this group has been life-changing for me,” Kenon said. “I am more confident and it’s helping to build my self-esteem. I still stutter a little when I get up to talk, but that’s me. I danced in front of hundreds of people in Tahiti, at my mom’s funeral, and when we hosted the Raiatea group here on O‘ahu. I’m proud to be Hawaiian and represent my culture. I do not play video games anymore because I’m just too busy. Gotta help my dad, brother and sisters now. I love and still miss my Mom a lot, but I know she is proud of me.”

This mo‘olelo shares a glimpse of a family’s journey before and after the death of their beloved wife and mother. Kenon’s amazing transformation is a highlight of this story. The family’s individual and collective strengths thrived and continue to develop through participation in culturally based Kā ‘Ohana (Individual & Family Strengthening Services), Nā Hui ‘Ohana (Group Services), and Na Hui Kaiaulu (Community Building). Keola, Kenon, and Kesha still inspire and give back with aloha to their family, the group and others in their lives.
In ancient Hawai‘i, the kūpuna had a close and special bond with the rest of their ‘ohana. They were held in high esteem and often had the kuleana of being the haku (overseer) in the family. The relationship between kūpuna and mo‘opuna was an especially strong one. Kūpuna means the standing source of knowledge. Mo‘opuna is the generation that perpetuates the knowledge. Therefore, kūpuna often were the ones who cared for, taught, and nurtured the mo‘opuna as well as the rest of the family. We see this custom still carried out today by the Auld family.

Since July 2007, Dancette Auld has had to shoulder a huge responsibility. Her only daughter and youngest child, Tisha Auld, passed away at twenty-eight, leaving three children - Zante, Joseph and Celina - in her care. As their legal guardian, Dancette is raising another generation with the support of Tisha’s hānai (adopted) dad, Nick Evans.

A referral from the Queen’s Medical Center sparked our own Queen’s outreach and outpouring of services when Tisha passed away. The many resources offered by the Children’s Center’s Honolulu Unit were welcomed and well utilized. The immediate needs of the family and each child were identified and addressed. Early into Ka ‘Ohana (Individual and Family Strengthening Services), Dancette stopped smoking, which was a powerful example of strength for her mo‘opuna.

Nā Hui ‘Ohana (Group Services) were also taken up in earnest. After completing ‘Ohana Holo‘oko’a, a six-week family grief support program on loss; grief and change, Dancette and her mo‘opuna participated in a weekend camp focused on family bonding. Their involvement in culturally sensitive grief activities helped the family on their journey of healing. In both grief support groups, participating families shared their stories and supported each other. The Auld ‘ohana emerged feeling less alone and more connected. They gained a deeper understanding of how to honor their deceased loved one, while at the same time living with the loss.

The Aulds are enthusiastic participants in many other family-strengthening and cultural enrichment group activities. Dancette appreciates being involved in Nā Malama Keiki, a caregivers’ group where respite, companionship and learning are fun. Participating in huaka’i (trips, excursions) such as star-gazing at Kailua Beach, touring the Hokule‘a voyaging canoe at Ke‘ehi Lagoon, and sharing in the Honolulu Unit’s old-fashion Christmas celebration are some of the special times the Auld ‘ohana will fondly remember from 2010.
The children came a long way in a year. Celina is now a fourth grader at Kamehameha Schools. Zante is in the seventh grade at Moanalua Intermediate and Joey is in the sixth grade at Makalapa Elementary. Their grades have improved as a result of regular sessions of Kumon, an afterschool academic program. Zante and Joey play little league baseball. Although Joey misses his Mom cheering from the sidelines, he understands that her spirit and love are always with him. Zante attends ukulele lessons and the kāne (male) group, which focuses on community service, leadership, and teamwork skills through various cultural enrichment activities. He has also been busy with the Kamehameha Schools’ Summer Explorations Ma Ka Hana Ka ‘Ike (In Doing There Is Knowledge), and Ipukukui (Light) programs. Celina is enjoys gymnastics and hula.

Smiling photos of Tisha in their home are daily reminders their mother’s love and blessings. During their busy lives, the entire family draw upon fond memories of Tisha. The children remember her words of encouragement and strive, in their own way, to become the kind of people she hoped they would be.

At a grief group session, participants were asked to think of one thing that would have made their family member proud. Celina quietly said, “I taught myself to read”. When asked, “What does tutu (grandma) teach you?” the Auld children said, “You’re good kids. Keep on trying. Never give up.”

Secure in the love of their mother, grandparents and their Queen, the Auld ‘ohana thrive with hope for a bright future.

More and more, we see grandparents taking care of mo’opuna as a result of substance abuse, terminal illness, incarceration or death of parent(s). This often places a heavy burden on kūpuna. Kā ‘Ohana (Individual and Family Strengthening Services) and Nä Hui ‘Ohana (Group Services) strengthen and help kūpuna to care for their mo’opuna. With Hawaiian cultural values as its foundation, Honolulu Unit’s grief group supports kūpuna to learn, share, and grow together.
CREATING NEW MEMORIES

Nā Hui ‘Ohana (Group Services) is one way Ko’olau Poko Unit helps families to address issues of grief and loss. In the 1990s, efforts to reach out and identify our Hawaiian orphan population and their needs began in earnest. Partnerships developed with public schools and other organizations to address the needs of orphan children from a group perspective. Realizing the importance of including the entire family in the journey towards healing, the Unit’s group focus expanded to include families within this modality. Today, the Unit has two grief groups with 15 orphan families and growing.

Formed in 2002, Hui Kāko’o encourages and promotes positive and supportive relationships among the ‘ohana members as well as with other grieving families. It provides a safe, nurturing and healing place for families who have lost a loved one. The foundation of Hawaiian cultural values and spirituality lend itself to healing, creating new memories, and strengthening the bond between family members and their loved one. The participation of ‘ohana in planning trips, or huaka‘i, also serves as a wonderful opportunity for families to work with each other. Planning and preparation for the trip brings family members together and helps them become closer as an ‘ohana.

In 2010, 15 Hui Kāko’o families traveled to Maui. One of the children, Kalai, age 8, lost his father when he was four years old. Kalai shared that memories of his father were beginning to fade and he worried about forgetting his dad – a normal concern experienced during the grieving process.

Then, something very special happened at the airport. While waiting to board the airplane, Kalai saw a vision of his dad, who waved and wished him a good trip. Visual depictions are a clear indication of the strong and eternal bond that our Hawaiian families have with their deceased loved ones even after death. It is not considered imaginary or "made-up" in Hawaiian culture, but rather a positive aspect of the grieving process that may occur at a special event.

Huaka‘i may help to create good memories and often evoke ho‘ohalia or the recollection of and remembrance of a loved one in a positive way. These are critical elements of healthy grief resolution. The activities on Maui reinforced Hawaiian values and spirituality. They encouraged and provided opportunities for ‘ohana to enjoy and mālama each other, as well as learn and appreciate their Hawaiian heritage. The trip began with families learning about the history of the ‘āina and the sea. A visit to the Maui Ocean Center taught the group about mālama i ke kai (caring for the ocean). Families broadened their ‘ike (knowledge) of Hawaiian history by hopping on the Lahaina-Ka‘anapali train, taking a walking tour of Lahaina, and watching the play, ‘Ualena. The trip ended with mālama i ka ‘āina (caring for the land), by working in the lo‘i (irrigated taro patch) in Wai‘ehu.

Throughout the trip, families shared their oli and practiced protocol. From these positive experiences, the group developed an even closer bond. Individual families also had time to mālama each other. One mom, Nani, recounted how during the trip she and her boys had time to sit together for breakfast – face to face. They could not help but talk to
each other. Together, they learned that it was good to talk about Dad and that it was okay to cry.

An important and basic aspect of Hawaiian culture is for the family to grieve together. The huaka‘i - by traveling together and experiencing new things – strengthened family bonds and allowed for ‘ohana sharing and healing.

The planning and pooling of resources for the Maui trip created excitement and group cohesion among the families. Friendships blossomed as families realized they faced similar issues and supported each other. Two fathers, Mike and Clyde were acquainted but not close. They began talking story about the loss of their wives. Mike was astonished to learn that Clyde was a high school classmate and friend of his late wife. Their friendship ignited and grew during the course of the trip.

Grief is a journey. Families must learn that there is life after their loss and that they do not have to grieve alone. It is important to look for opportunities to grieve and celebrate together. As families develop new relationships, they gain strength and support from each other. The 15 families, together and individually, continue to create new and cherished memories on their road to healing.
Within the perspective of ancient Hawaiian traditions, the roles of nā kāne ‘ōpio (young males) were developed and based on an individual’s recognized and assessed innate skills and talents. This practice is rooted in the belief that a male child’s positive development was guided by core cultural values and focused on training him in areas that he is best suited. It also emphasized a spiritual connection. Mentorship was provided by adult males, the mākua (parents) and kūpuna.

Nā Kāne O Ka’ala embraces the concept of ho’okanaka (development of young males to becoming responsible men). This is underscored in the program’s philosophy and strategy of addressing the developmental needs of our young male beneficiaries within the context of their ‘ohana and the community. The program received inspiration from community initiatives such as the 2006 ‘Aha Kāne, a conference that brought forth, on a broader scale, the awareness and need for Hawaiian males to begin assuming leadership in our communities.

Nā Kāne O Ka’ala focuses on helping 13-17-year-old ‘ōpio learn, appreciate, recapture and reaffirm the traditional roles of Hawaiian men. With a strong foundation in Hawaiian cultural values, concepts and practices; the goal is to provide opportunities to develop leadership, civic responsibility, and the desire to do well in high school and beyond. Hawaiian values such as ho’omana (expand/develop personal spirituality), ho’oulu (evolve/grow in cultural knowledge and practices), and ho’olähui (apply the skills and knowledge within their ‘ohana) help the kāne accept the kuleana of son, brother, father, grandfather, uncle, nephew, caretaker, provider and leader – to become kanaka Hawai‘i (mature and responsible adult). The project fully embraces ho’okūpono. It recognizes the male role models in Queen Liliʻuokalani’s life (her father, grandfather and men who served in her court/administration) and their kuleana and contributions in sustaining their nation.

The ‘ōpio are inspired and transformed by the mentoring of Hawaiian community leaders, as well as the discipline of the program and staff. They are expected to learn by listening, observing and then doing the right thing, at the right place, with the right people and for the right reason. They face their fears and work for the greater good. They learn there is a time to lead and a time to ho’olohe (to hear and obey). Rather than swearing or fighting, they come to understand that resolving issues or bad behavior among themselves means taking time to talk it through and listening to both sides. These incidents are brought to the attention of the whole group as part of the ‘ōpio learning and growing – there are no secrets. The young men also learn that it is important to be prepared, to practice, and to know what to do before being called on to do it – to be creative innovators.
“Lawe i ka ma‘alea a kū‘ono‘ono. (Take wisdom and make it deep)” (‘Ōlelo No‘eau #1957). If you want to become really good at anything, you have to study hard and practice long until it goes deep and becomes a part of you. In 2010, all that was taught, demonstrated, drilled and mentored was successfully applied by the ‘ōpio in planning, preparing and participating in the ‘Aha Kāne of June 2010 at Windward Community College and the Wai‘anae Coast Unit’s ‘Aha ‘Ōpio Kāne in December 2010.

The transformation of the ‘ōpio was phenomenal. Parents could not believe the dramatic change in behaviors. The young men were helping with chores, being attentive in school, and serving as excellent role models to siblings and schoolmates. Evaluation responses suggested expanding the size of the group, so that more ‘ōpio can be a part of the lessons learned and applied, as well as to increase the number of days for the ‘Aha.
The needs of kūpuna who care for their mo’opuna may be different in each family, but they all need support. The Children’s Center provides an array of services to help care for our beneficiaries. This mo’olelo illustrates how other interventions help to stabilize a family and address the children’s developmental needs.

“He keiki mea kupuna. (It shows that the child has a grandparent). Said in admiration of a child whose grandparents show affection by making beautiful things for his use or compose songs and chants in his honor.” (‘Ōlelo No’eau, #688) The Edayan ‘ohana live this ‘ōlelo no’eau (proverb). Ryan Edayan, the patriarch of the family, enjoys making Hawaiian-inspired jewelry for his ‘ohana. His wife Charlene and their mo’opuna help gather the materials such as ‘opihi (limpet) shells. When finished the adornments are beautiful and possess the ‘ohana’s mana (spirit, power) and cherished values of aloha (love, compassion), lōkahi (unity, harmony) and lokomaika’i (good will, generosity).

As many grandparents today are doing, Charlene and Ryan have found themselves raising their mo’opuna. With the wisdom that comes from life experiences and age, they vowed to do things differently in the rearing of Josiah (17), Kiana (16), Napio (15), Pakela (12), Heavenly (8), and Kana’i (7). It was not long after they accepted this huge kuleana that Ryan and Charlene recognized the wide generation gap between themselves and their grandchildren. In 2004, they came to the Children’s Center’s Kona Unit seeking help – both open and willing to do what was necessary for their family to grow stronger and closer. True to their word, the Edayans have been involved in every opportunity to mālama ‘ohana (nurture and take care of their family).

The greatest support that Ryan and Charlene received was from the North Kona ‘Ohana Caregivers Group. The Edayans and other kūpuna in similar situations shared their experiences and learned from each other. Ryan and Charlene appreciated the respite and support that resulted from their Caregivers Group meetings. During school breaks kūpuna and their mo’opuna enjoyed ‘ohana activities such as a picnic at Papawai, an Easter egg hunt and a Christmas pā‘ina (small party with dinner). For the most part, the gatherings were held at Keahuolū, which the Edayans believed to be a healing place for their family. Ryan and Charlene continue to attend most meetings and activities. They also encourage and inspire others in the group by their example.

The Edayans’ mo’opuna came to the Queen with a myriad of challenges as a result of their life experiences. Problems manifested themselves in academic underachievement and disruptive behavior. Charlene and Ryan both valued quality education and provided consistent support and encouragement to their grandchildren, which resulted in the younger children achieving excellence in school. Josiah, Kiana and Napio participated in Kū Hā’aheo, the Kona Unit’s Incentive-Motivation Program, which served to foster positive behavior in school. The summer program helped them to identify behaviors that they wanted to change utilizing Hawaiian values, mentoring and stipends. All three of the Edayan children were successful in accomplishing their goals. They impressed their site mentors with their respectfulness, reliability and willingness to learn. These behaviors spilled over into their home lives. Grandma and Grandpa were also very pleased with and proud of the strides their mo’opuna have made.

The journey that lies ahead for this family is promising. The application of the lessons they learned is one of this ‘ohana’s greatest and admirable strengths. They have also expressed great aloha and gratitude for our Mō’ī Wahine. Ryan often mentions his appreciation for the Queen and her generosity when he offers pule (prayer). He shares with others how the Queen and her servants have enriched his family in so many ways. The Edayan family, who have made it through many trials and tribulations, are the epitome of the following proverb: “Pipili no ka pil ali i ke kumu kukui. (The pil ali gum sticks to the kukui tree). Said of one who remains close to a loved one all the time, as a child may cling to the grandparent he loves.” (‘Ōlelo No’eau #2662)

The biological parents of these children could not take on the responsibility of caring for them. Their kūpuna stepped into that role. Charlene and Ryan’s aloha and unwavering belief in each child’s capacity to develop and succeed, resulted in dramatic achievements and positive behavioral changes in their mo’opuna, both at school and home.
These mo‘olelo represent the real-life experiences and journeys that our families have taken on their road to healing. Here is where we find the actual benchmarks and indicators that help us understand and appreciate how far the families have come in dealing with the loss of a loved one. The stories help us chart a course for the future, revise and enhance our path as circumstances change, and give us a reason to celebrate along the way.

Mahalo nui loa (greatest thanks) to our beneficiaries and families who shared a small part their continuing journey through these mo‘olelo. We truly appreciate them allowing us to be a part of their story.

These mo‘olelo illustrate how the Queen’s work today helps to stabilize families and address the children’s needs.
It has been an eventful first decade for the Endowment Group. Having been created in October 2002 to oversee all assets, we successfully navigated volatile economic and market conditions in the first decade ever to experience the break of two great asset bubbles.

In our first decade, operations were restructured, assets were defended against condemnation efforts, and steps taken to reduce risk through increased liquidity and diversification of income sources.

Revenue also increased primarily through new development in West Hawai‘i and property sales.

Through defensive positioning, our investment portfolio outperformed its benchmark by 2.4 percent annually for the period June 2007 through December 2010, a period dominated by extreme volatility.

Through these efforts we were able to increase program spending annually at a time when most agencies were cutting back, which is the bottom line for us.

Our second decade will be primarily a period of reinvestment in our West Hawai‘i land assets for long-term reward, as we continue to build a solid foundation to perpetuate our mission.

Further information can be found in Exhibits A, B, and C and in the Trust’s Financial Statements and Supplemental Schedule for the years ended December 31, 2010 and 2009. A full copy is available at www.onipaa.org or www.qlcc.org.

### Queen Lili‘uokalani Trust Investment Portfolio Asset Allocation as of December 31, 2010* (Exhibit B)

<table>
<thead>
<tr>
<th>Asset Classification</th>
<th>Target Allocation</th>
<th>2010 Allocation</th>
<th>2009 Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S. Equity</td>
<td>12.5%</td>
<td>11.2%</td>
<td>8.5%</td>
</tr>
<tr>
<td>Non-U.S. Developed Equity</td>
<td>10.0%</td>
<td>5.7%</td>
<td>7.6%</td>
</tr>
<tr>
<td>Emerging Markets Equity</td>
<td>7.5%</td>
<td>5.9%</td>
<td>4.5%</td>
</tr>
<tr>
<td>Tactical Allocation</td>
<td>10.0%</td>
<td>15.8%</td>
<td>0.0%</td>
</tr>
<tr>
<td>Marketable Alternatives</td>
<td>25.0%</td>
<td>26.7%</td>
<td>27.2%</td>
</tr>
<tr>
<td>Real Assets</td>
<td>15.0%</td>
<td>10.9%</td>
<td>7.7%</td>
</tr>
<tr>
<td>Private Equity / Venture</td>
<td>10.0%</td>
<td>3.1%</td>
<td>1.7%</td>
</tr>
<tr>
<td>Fixed Income</td>
<td>10.0%</td>
<td>13.9%</td>
<td>22.4%</td>
</tr>
<tr>
<td>Cash Equivalents</td>
<td>0.0%</td>
<td>6.8%</td>
<td>20.5%</td>
</tr>
<tr>
<td>Total</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
</tr>
</tbody>
</table>

* Source: Cambridge Associates, LLC
### Queen Lili‘uokalani Trust Investment Portfolio
**Period ending December 31, 2010**
**Marketable Return and Benchmarks***
(Exhibit C)

<table>
<thead>
<tr>
<th>Asset Classification</th>
<th>Annualized Since Inception</th>
<th>Benchmark**</th>
<th>Value Added</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Stocks</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Benchmark: MSCI All Country</td>
<td>-0.3%</td>
<td>-2.7%</td>
<td>+2.4%</td>
</tr>
<tr>
<td>World Index</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tactical Allocation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Benchmark: 50% HFRI Fund of Funds Diversified 50% MSCI</td>
<td>9.2%</td>
<td>15.4%</td>
<td>-6.2%</td>
</tr>
<tr>
<td>All Country World Index</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Marketable Alternatives</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Benchmark: HFRI Fund of Funds Index Bonds</td>
<td>2.6%</td>
<td>-1.6%</td>
<td>+4.2%</td>
</tr>
<tr>
<td>Benchmark: BC Aggregate Bond Index Cash Equivalents</td>
<td>9.0%</td>
<td>6.8%</td>
<td>+2.3%</td>
</tr>
<tr>
<td>Benchmark: 91-day Treasury Bill Index Public Real Assets</td>
<td>1.5%</td>
<td>1.4%</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Benchmark: 75% S&amp;P GSSSI /25% TBills + 5% Private Real Assets</td>
<td>3.5%</td>
<td>0.8%</td>
<td>+2.7%</td>
</tr>
<tr>
<td>Venture Capital/Private Equity</td>
<td>-0.6%</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>Distressed Securities</td>
<td>-1.0%</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>Total Fund (ex Private Real Estate Holdings)</td>
<td>2.0%</td>
<td>-0.4%</td>
<td>+2.4%</td>
</tr>
</tbody>
</table>

** Totals may not add due to rounding

* Source: Cambridge Associates, LLC
** Benchmark: 12.5% Russell 3000, 10.0% MSCI EAFE, 7.5% MSCI EM, 25% HFRI Fund of Funds Diversified, 7.5% (75% S&P GSSSI / 25% T-Bills+5%), 7.5% Custom Real Estate and Energy Benchmark, 5% CA Private Equity Median, 5% CA Venture Capital Median, and 10% BC Aggregate Bond Index, 100% (50 HFRI FOF Diversified / 50 MSCI All World Country).

### Non-Marketable Alternative Assets Performance*

<table>
<thead>
<tr>
<th>Asset Classification</th>
<th>IRR Since Inception**</th>
<th>IRR Benchmark***</th>
<th>NAV / Paid In Multiple</th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S. Private Equity</td>
<td>0.9%</td>
<td>4.6%</td>
<td>1.0X</td>
</tr>
<tr>
<td>U.S. Venture Capital</td>
<td>2.6%</td>
<td>3.4%</td>
<td>1.1X</td>
</tr>
<tr>
<td>Distressed Securities</td>
<td>11.6%</td>
<td>13.3%</td>
<td>1.4X</td>
</tr>
<tr>
<td>Non-U.S. Private Equity</td>
<td>5.8%</td>
<td>8.9%</td>
<td>1.1X</td>
</tr>
<tr>
<td>Natural Resources</td>
<td>11.4%</td>
<td>21.9%</td>
<td>1.3X</td>
</tr>
<tr>
<td>Real Estate</td>
<td>-6.5%</td>
<td>4.6%</td>
<td>0.9X</td>
</tr>
<tr>
<td>Total Non-Marketable</td>
<td>3.6%</td>
<td>10.2%</td>
<td>1.1X</td>
</tr>
</tbody>
</table>

** Alternative Assets***

* Source: Cambridge Associates, LLC
** Inception dates vary by vintage year of the individual investments
*** CA Vintage Year Benchmarks represent the means of a pooled return of funds weighted by asset class vintage year.

### Private Real Estate Holdings Performance

<table>
<thead>
<tr>
<th>Private Real Estate Holdings</th>
<th>2010 Cash-On-Cash Return</th>
<th>Target*</th>
<th>Value Added</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hawaii Private Real Estate Holdings</td>
<td>6.3%</td>
<td>6.6%</td>
<td>-0.3%</td>
</tr>
</tbody>
</table>

* No formal benchmark - the Endowment’s long-term target return is CPI-U + 5%.
Queen Lili‘uokalani Children’s Center has locations on each of our Hawaiian Islands, with the exception of Ni‘ihau. We welcome your interest, your support, and the opportunity to work with you on behalf of the children Queen Lili‘uokalani so loved. Please contact the location nearest you for more information.